

## **Summary, December 2015**

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-	Ikea-Centres restarts expansion in Russia. Interview with Armin Michaely, the
	Managing Director of Ikea-Centres in Russia.  Russia a glance. Doing business in a corrupt environment How sales of food and
-	beauty remain resilient Russian consumers are looking for value
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-	Will Amazon be the 2 <sup>nd</sup> largest global retailer in 2020?
-	Specialty retailers increasingly invest in food experience
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- '	Turkish retailers are eyeing I.P.O.s
-	Yellow Korner, the concept of the month
-	Amazon rolls out lockers in a Paris mall
-	What makes a best in class retail destination?
-	In short: Lidl invests in a delivery start-up Stockmann will close in Russia Apple launches a one-hour "click & collect" service in London Desigual tightens a belt
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-	Who earns what in the U.S. supermarket chains?
-	Wal-Mart is suspected of corruption in Brazil
-	An outlet centre to open in New-York in 2017
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-	Single Women banned from restaurants
-	Lafarge-Holcim opens a D.I.Y. store in Iraq Mall developers are optimistic in Iran
_	In short: Aeropostale will land in Egypt in early 2016 Steinhoff moves into home
	electrical retail An Uber-based promotion in South Africa
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-	Ikea opens a pick-up store in Thailand
-	Alibaba's promotional sales jump by 60% in China
-	What are Asia's emerging retail markets?
-	In short: Asics leads the sport shoe race The U.S. hamburger chain Shake Shack
	enters Japan Costco sells online in South Korea
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-	Outlet centres. Maturity in the West of Europe, expansion in the East
-	Retail rents. Which are the most expensive streets in the world?
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-	Birchbox expands away from the Web A new boss at Auchan Retail The Indian
	pure player Jabong poaches Benetton's former C.E.O